

#### SECRETARIAL DEPARTMENT

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RL/SE/22-23/74

August 05, 2022

To

The Department of Corporate Services - CRD BSE Limited P.J. Towers, Dalal Street Mumbai - 400 001

Scrip Code: 500330

Luxembourg Stock Exchange Societe De La Bourse De Luxembourg, 35A, Boulevard Joseph II, L-1840 Luxembourg Trading Code: USY721231212

Dear Sir/Madam

The National Stock Exchange of India Limited Exchange Plaza, 5th Floor Bandra-Kurla Complex Bandra (East), Mumbai - 400 051 Symbol: RAYMOND

### **Sub: Raymond Limited - Investor Presentation**

Pursuant to Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, we enclose herewith the Investor Presentation on the Unaudited Financial Results for quarter ended June 30, 2022.

The Investor Presentation is also available on the website of the Company i.e. www.raymond.in.

We request you to take the above information on record.

Thanking you

Yours faithfully

For Raymond Limited

Rakesh Darji

Director-Secretarial & Company Secretary

Encl.: a/a





# **Raymond Limited**

Q1FY23 Result Presentation

*30<sup>th</sup> June, 2022* 

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# **Table of Contents**



Q1 Highlights	4
Financial Highlights	8
Key Focus Areas	11
Segment Financials	21
Business Consolidation	40
Current Status and Outlook	42
Annual Performance & Key Metrics	45
Company Overview	49





# **Market Update**



### O Upbeat sentiments in Domestic Market drives consumer demand:

- Markets witnessed buoyant demand as normalcy continued in April & May, fueled by summer wedding season & healthy footfalls in malls
- Initially, June month witnessed subdued consumer sentiments; however last week of June saw
   improvement in footfalls due to EOSS
- Engineering products demand was overall healthy amid improvement in chip availability, infra spend
- Residential real-estate continued to demonstrate steady demand
- Exports: Maintained strong momentum
  - US, UK & Europe: Consumer demand remains strong, concerns on inflation persisted
  - **Demand levers:** China+1 strategy adoption, consolidation of vendors by major brands, coupled with favorable currency (US\$)
  - Supply-chain issues lingered during the quarter

# Q1 FY23: Highest Q1 Revenue & Profitability in the last 10 years





**Highest quarterly revenue** of ₹ 1,754 crores, up 104% vs. PY & 19% vs. Q1'FY20



**Highest quarterly EBITDA** of ₹ 235 crores with **EBITDA margin** of 13.4%



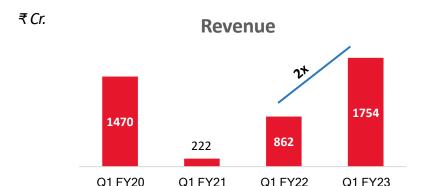
Highest ever PBT of 118 crores & margin of 6.7%

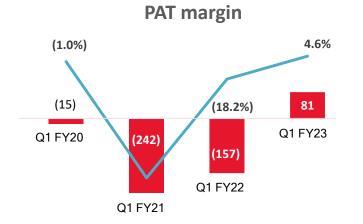


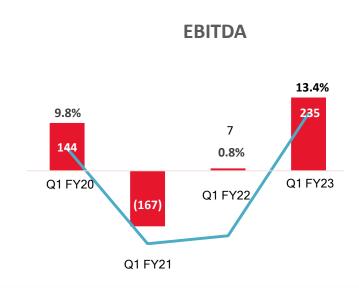
Increase in net debt by ₹ 222 Cr mainly due to temporary increase in inventory to cater to festive & wedding season demand in upcoming quarters

# Q1FY23 – Highest Q1 Revenue & Profitability in last 10 years









- Profitable topline growth across all businesses
- Recovery achieved as compared to pre-covid levels
- Focus continues on efficient cost management





# **Consolidated Results – Q1FY23**



Particulars (₹ Cr)	Q1FY23	Q1FY22	YoY
Net Revenue	1,754	862	104%
Opex	514	346	49%
EBITDA	235	7	na
EBITDA margin %	13.4%	0.8%	1260 bps
Depreciation	58	61	(5%)
Interest	59	55	7%
PBT before exceptions	118	(109)	na
PBT margin %	6.7%	(12.6%)	
Exceptional Items	-	(43)	
Taxes	(37)	2	
Associate / JV / Minority	1	(6)	
Net Profit	81	(157)	

Q1FY20	vs Pre-covid
1,470	19%
494	4%
144	63%
9.8%	360 bps
81	(28%)
74	(20%)
(11)	na
(0.7%)	
(0.1)	
(1)	
(3)	
(15)	

#### Note:

Exceptional Items (net):

Q1FY22 includes fair valuation of development rights received as non-monetary compensation towards acquisition of land by TMC, Thane for public utilities and provision for discount sharing and certain inventory write down of apparel business severely impacted due to second wave of ongoing pandemic

# **Segment Results – Q1FY23**



Post Ind AS 116		Revenue		EBI	TDA	EBIT	DA %
Particulars (₹ Cr)	Q1FY23	Q1FY22	Y-o-Y%	Q1FY23	Q1FY22	Q1FY23	Q1FY22
Branded Textile	648	283	129%	114	(21)	17.6%	(7.3%)
Branded Apparel	262	75	251%	15	(29)	5.6%	(38.9%)
Garmenting	247	98	153%	15	1	6.1%	0.9%
High Value Cotton Shirting	170	101	68%	17	6	9.7%	6.2%
Engineering	209	180	17%	27	23	12.8%	13.1%
Real Estate	286	130	120%	79	38	27.5%	29.0%
Others#	(69)	(4)		(31)	(12)		
Raymond Consolidated	1754	862	104%	235	7	13.4%	0.8%

<sup>\*</sup> Engineering business is aggregation of JK Files & Engineering Ltd, JK Talabot Ltd and Ring Plus Aqua Ltd (RPAL)

<sup>#</sup> Others includes non scheduled airline operations, unallocated expenses, elimination and other income





# **Key Focus Areas**







- New Product & Range Development
- On time availability of new range of products



### **Digital Imperatives**

- Exclusive
   Merchandise for
   Online
- Fasten Omni Channel integration
- Inclusive planning with e-com players



### Liquidity Management

- Focus on working capital management
- Monitoring inventory levels and collection from customers



### **Cost Rationalization**

- Continued focused on optimizing operating expenses
- A&SP, Marketing,
   SG&A and Rentals

# **Go to Market Initiatives - Suiting**



### **Stretch and Sustainable Collection**







**Techno Smart** 

- 'SPANAX' combines unique solution of comfort &
- performance and offers two variations: Multi-directional stretch and Weft-stretch
- 'Techno Smart' whiteness index of 150+, water & oil repellent and stain resist technology

### Revento - Recreating the Magic of Wool



- Re-creating the Magic of Wool in trending fashion:
- **Luxolite** crafted in super 120s, range of wool rich fabric with excellent drape and hand feel
- Imperio New wool blended rage in the super 90s

# **Go to Market Initiatives - Shirting**



### **Monarch**



**Evening & party wear collection** – designed for the dapper look - with the **sheen of satin and mid-tone colour** spectrum

### **Linen Campaign**









Linen campaign is running across 10 States

### **VIBEZ 2.0**



Trendy & versatile prints offers diverse colour palette to choose from, which can be tailored into multiple looks for several occassions

# **Go to Market Initiatives - Apparel**



### New range portfolio







- Advanced flexi and auto fit range
- Premiumization of the Products
- Enhancing Formals range Wrinkle Free

### **Sustainable Collection**





Sustainable fashion

### **Upcoming trends**



 Active formal workwear in knit bases

# **Go to Market Initiatives - Ethnics range for targeted Occasion**







# Real Estate: Definitive Joint Development Agreement (JDA) Signed for Premium Project at Bandra





Premium residential project, strategically located in the Western Express Highway



Estimated to have a revenue potential in excess of ₹ 2,000 Cr



In line with the Company's growth plan to expand its Real Estate business beyond Thane

# **Digital Imperatives: The new norm of business**



### **Online Services**

### **Home Assist & MTM Concierge**

Shubharambh designer services to cater to wedding shopping

### Made-To-Order (MTO)

 Expanded MTO to Denims with personalization & continuation

### **Fasten Omni Channel Integration**

- Over 250+ brand EBO leveraging endless aisle to address sale loss due to sizes & designs stocking
- · Exclusive merchandise for online

### Strengthening 3rd party tie-up

- Al based personal messaging post purchase
- Aggressive play on e-commerce marketplaces with over 2x options made available online
- Over 20K+ designs across brands

### **Own Website**

- Revamped own website and launched: <u>MyRaymond.com</u>
- 150+ of EBO inventory listed on-line to offer omni channel sales
- Focus on expanding MTO orders from shirts and Denims serviced across India

# **Continued Focus on Cost Optimization**



				FTE-COVIG
Particulars (Rs Cr)	Q1FY23	Q4FY22	Q1FY22	Q1FY20
Employment Cost	243	247	194	243
A & SP	57	32	21	41
Others expenses	215	227	131	211
Total Opex	514	506	346	494
Interest Cost	59	57	55	72
Total Cost	573	563	401	566

Total Revenue	1,754	2,032	862
EBITDA	13.4%	17.6%	0.8%

1,470	
9.8%	

Pre-Covid

Rev up 19% vs pre-covid Q1FY20

Post cost optimization during last 2 years, the increase in cost is mainly on account of inflation on lower cost base:

- Delivered EBITDA margin of 13.4% vs. 9.8% (pre pandemic levels) despite increase in the wage cost & freight charges
- Variable cost in-line with increase in sales, higher A&SP spends during the strong summer wedding season

<sup>\*</sup>Others include commission, freight, outsourcing cost, admin overheads and other expenses

# **Working Capital Requirement met by Existing Liquidity**



> NWC higher vs Mar-22 — mainly due to temporary increase in inventory, to cater to festive & wedding season in upcoming quarters

Particulars (₹ Cr)	Jun'22	Mar'22	Jun'21	vs Mar'22	vs Jun-21
NWC	1,323	1,002	1,209	326	119

- Cash flow in FY22: Operating Cash Flow negative @ ₹ 136 Cr and Free Cash Flow negative @ ₹ 207 Cr
- For the Gross Debt at ₹ 2,049 Cr. marginally lower by ₹ 17 Cr. vs Mar'22 and ₹ 212 Cr. vs June'21
- Net debt increased by ₹ 222 Cr. vs Mar'22 and was lower by ₹ 307 Cr. vs PY

Particulars (₹ Cr)	Jun'22	Mar'22	Jun'21	vs Mar'22	vs Jun-21
Net Debt	1,310	1,088	1,617	222	(307)
Net Worth	2,527	2,436	2,021	91	506
Net Debt / Equity (X)	0.52x	0.45x	0.80x		

> Strong liquidity levels maintained at ₹ 739 cr despite increase in working capital

Particulars (₹ Cr)	Jun'22	Mar'22	Jun'21
Cash & Cash equivalents	739	979	645







### **Branded Textile**



Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	648	283	129%
EBITDA	114	(21)	
EBITDA margin	17.6%	(7.3%)	

- Branded Textile segment sales reported strong growth of 129% in Q1F23 vs PY
  - Healthy sales witnessed across all channels driven by strong wedding season demand, resumption of offices, and strong footfalls witnessed across all primary channels
  - Higher sales of premium products categories across suiting and shirting
  - TRS network witnessed ~31% growth in average transaction value (ATV) vs. pre-covid level
- Achieved EBITDA margin of 17.6%, mainly driven by better product mix and enhanced operational efficiencies



# **Branded Apparel**



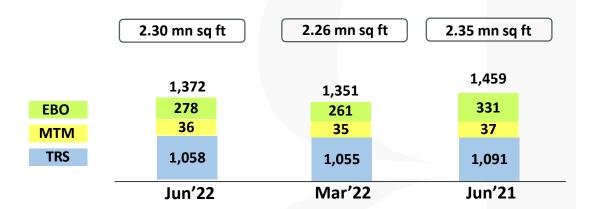
Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	262	75	251%
EBITDA	15	(29)	
EBITDA margin	5.6%	(38.9%)	

- Branded Apparel segment recorded a sales growth of 251% in Q1F23 vs PY
  - o Sales across all channels driven by opening up of offices & summer wedding season related purchases
  - Strong performance in our retail network of Exclusive Brand Outlets and The Raymond Shop (TRS)
- Reported EBITDA margin of 5.6%, compared to EBITDA loss in the previous year mainly due to better sales
  and continued operational efficiencies



### **Exclusive Retail Network**





- High consumer footfalls across 1,372 store network of TRS and EBOs
- TRS network witnessed ~31% growth in average transaction value (ATV) in Q1FY23 vs. pre-covid level



# Garmenting



Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	247	98	153%
EBITDA	15	1	
EBITDA margin	6.1%	0.9%	

- Garmenting segment reported a buoyant sales growth of of 153% in Q1F23 vs PY
  - o Driven by high demand from existing customers in US & Europe markets and new customer acquisitions
- **EBITDA margin for the quarter improved to 6.1%,** mainly due to **higher utilization levels** and better product mix in Ethiopian operations

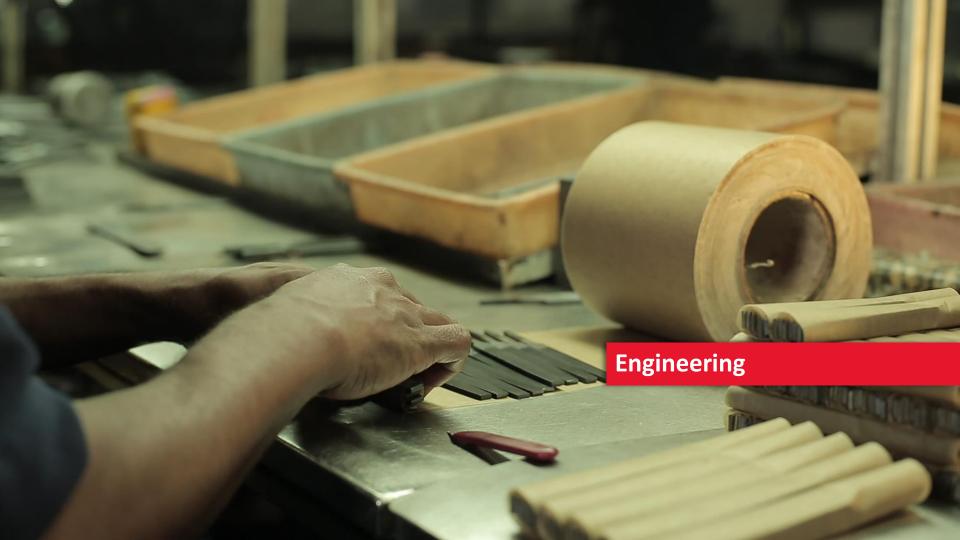


# **High Value Cotton Shirting**



Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	170	101	68%
EBITDA	17	6	
EBITDA margin	9.7%	6.2%	

- **High Value Cotton Shirting** segment sales grew at by **68%** in Q1F23 vs PY led by high demand for cotton fabric from our B2B customers
- EBITDA margin at 9.7% during the quarter, **higher by 350 bps compared to PY**, as a result of higher realizations and better product mix



# **Engineering Business**



Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	209	180	17%
EBITDA	27	23	
EBITDA margin	12.8%	13.1%	

- On aggregate basis, the sales grew by 17% to ₹ 209 Cr as compared to ₹ 180 Cr in previous year.
- Sales growth was mainly driven by strong growth in domestic markets across categories and well supported
  in exports markets of US, Europe & Asia with growth in ring gears, drills and bearing categories
- EBITDA margin was lower by 30 bps as compared to PY, mainly due to higher commodity and freight cost, which was partly offset by higher productivity and efficiencies

<sup>\*</sup> Engineering business is aggregation of JK Files & Engineering Ltd, JK Talabot Ltd and Ring Plus Aqua Ltd (RPAL)
The results shown above are for 100% operations and include minority interest



# Raymond REALTY Go Beyond

# Raymond Realty – Go Beyond





## Raymond's maiden venture into Real Estate

### **Project**

Overall 20 acres of residential development

### **Project Details**

### TenX Habitat

- Total 10 towers and convenience retail with ~2.8 mn sq.ft of saleable area
- Total units planned for sale: 3,143 | **2BHK:** 2,503; **1BHK:** 640

### Address by GS

- Total 2 towers with ~1.1 mn sq.ft of saleable area
- Total units planned for sale: 549 | **4BHK:** 188; **3BHK:** 316, **5BHK & above:** 45

### **Q4 Highlights**

- Maintains strong momentum in bookings with 157 units in Q1 in TenX Habitat project and 102 units in The Address by GS project.
- Cumulative bookings till Jun-22: 2,066 units in TenX Habitat and 281 units in Address by GS Project
- **Growth drivers in Q1:** Fast paced construction, launch of New Towers in both the projects, targeted marketing efforts

# Ten X Habitat - 3 towers to be delivered 2 yrs ahead of RERA Timeline



Towers 1, 2, 3, 4 and 5



**Reference Image – Central Amenities** 



Towers 6, 7, 8, 9 and 10



**Reference Image – Building Elevation** 



# The Address of GS – Construction in full swing



**Reference Image – Building Elevation** 



**Tower A – Ground Floor Slab Completed** 

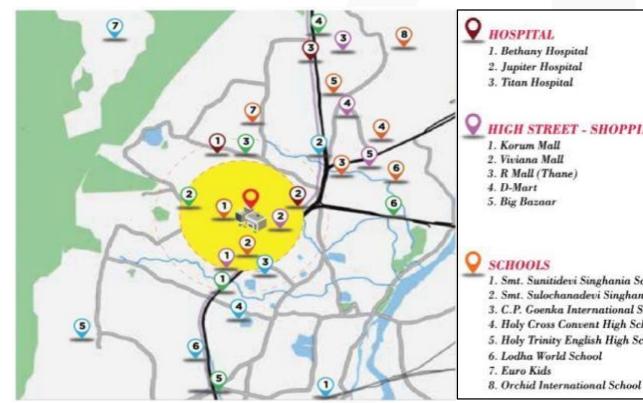


Tower B – Basement Slab & Foundation Work in Progress



## **Excellent Connectivity & Eco-system**







#### ROAD

- 1. Eastern Express Highway
- 2. Pokhran Road 1
- 3. Pokhran Road 2
- 4. Ghodbunder Road
- 5. Teenhath Naka
- 6. Mumbai Nashik Highway

### HIGH STREET - SHOPPING



#### CONNECTIVITY

- 1. Thane Station
- 2. Upcoming Metro line 4
- 3. Cadbury Junction
- 4. Thane Municipal Corporation
- 5. Passport Seva Kendra
- 6. Thane RTO
- 7. Yeoor Hills
- 1. Smt. Sunitidevi Singhania School
- 2. Smt. Sulochanadevi Singhania School
- 3. C.P. Goenka International School
- 4. Holy Cross Convent High School
- 5. Holy Trinity English High School



Highway

Raiheay Line



Upcoming Metro Water Body

Greenland / Park

# **Booking Update – KPI's**



KPIs	TEN X		
Particulars	FY22	Q1FY23	PTD
Number of booking	522	157	2,066
Booking Value (₹ Cr.)	568	175	2,062
Collections (₹ Cr.)	609	198	1,289
Area (Mn Sq.ft.)	0.47	0.14	1.80

THE ADDRESS BY GS				
FY22	Q1FY23	PTD		
179	102	281		
400	270	670		
41	38	79		
0.33	0.21	0.54		

Particulars (₹ Cr)	Q1FY23	Q1Y22	% Var.
Net Sales	286	130	120%
EBITDA	79	38	
EBITDA margin	27.5%	29.0%	





# **Update on Strategic Initiatives**



Consolidation of Engineering business



#### Synergy in:

- Business Development
- RM Sourcing & Logistics
- Overall Administrative processes



**Done** 

Consolidation of B2C business incl. Apparel into Raymond Ltd



#### Synergy in:

- Design & Innovation
- Sourcing
- Operational Efficiency



Done

Subsidiarisation of Real Estate business



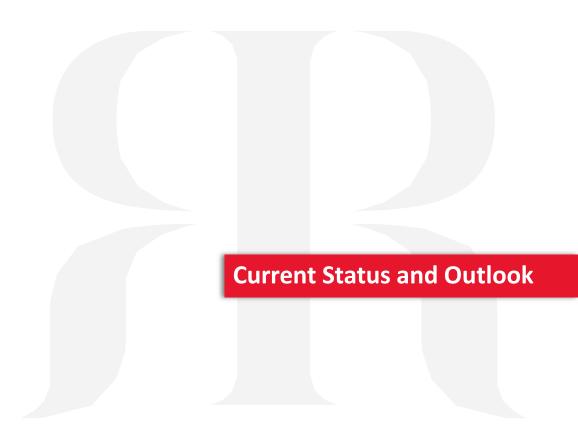
#### Leads to:

- Differentiated Focus
- Ability to seek growth capital



In Process





# **Current Status of Operations & Outlook**





Company expects to be on profitable growth momentum



Domestic Market: With upcoming festive season, consumer sentiments expected to be in upward trajectory from mid-Aug



Exports market: momentum in B2B businesses of Garmenting & Engineering with healthy order flow



**Real Estate:** Construction activity in full swing in compliance with all the relevant guidelines



Closely monitoring rising input prices and inflation



Continued focus on liquidity management



Aim to become a **net debt free** company in next 3 years

# **Chairman & Managing Director on Q1FY23 performance**





Gautam Hari Singhania
Chairman and Managing Director

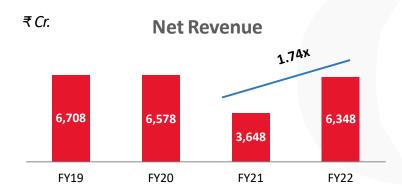
"At Raymond, our continued focus on operating and financial parameters across businesses, supported by expansive network, quality products and services led to highest first quarterly revenue and profitability. The growing demand in both - domestic and international markets along with new customer acquisitions in international markets has been rewarding for the quarter. Furthermore, our real estate project is progressing well with sales velocity and construction pace of both the projects at Thane. This helps us to deliver strong performance for our Real estate business."

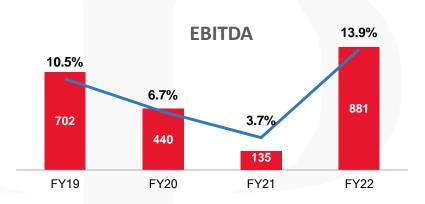


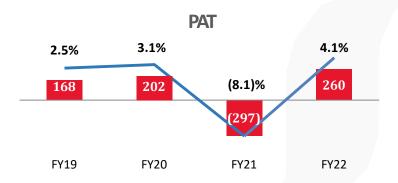


# FY22 – A year of significant achievements





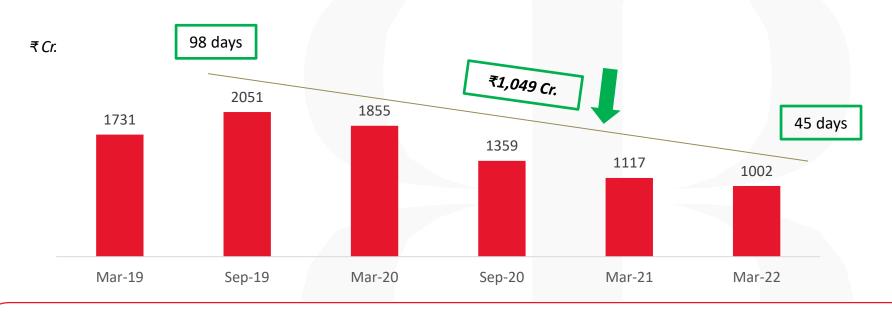




- Strong profitable growth across all businesses
- Highest EBITDA despite pandemic in Q1FY22
- Highest PAT achieved in 10 years

# NWC days lower by over 50% from peak level

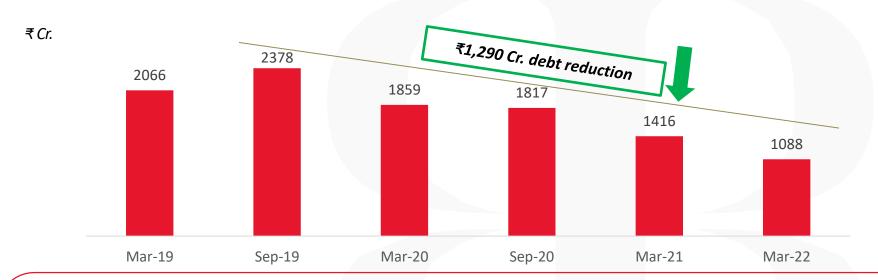




- **Key initiatives:** strong emphasis on collections and efficient inventory management & related production cycles
- NWC days reduced by over 50% to 45 days in Mar-22 from 98 days in Sep-19

# Net debt reduction by over 50% from peak level





- Key Initiatives: Focused revenue growth, cost optimization & effective working capital management generating FCF
- Net debt reduction by ₹1,290 cr by:
  - ₹ 940 Cr through FCF mainly generated during the pandemic impacted period of FY21 and FY22
  - ₹ 350 cr from land sale (Dec-19)
- Improved net debt: equity ratio from 1.10x (Sep-19) to 0.45x (Mar-22)
- Improved debt structure (from 21% to 92%) through refinancing with 3-10 yr. maturities of long term debt

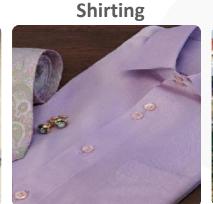




# 95+ year old diversified group with strong presence across sectors



Suiting



**Apparel** 



**Retail Presence** 



Garmenting







**Engineering** 

**Real Estate** 

Denim

**FMCG** 

## **Group Values**





### **Trust**

- One of India's most trusted textile & apparel brands with near 100% awareness
- Strong relationships with stakeholders over last 9 decades



## Quality

- Recognized for its innovation and high-quality product offerings
- Loyal consumer base spanning domestic and international markets



## **Excellence**

- Leadership in different product categories
- Crafting world-class offerings and delivering a delightful service experience

# **Group Overview**



- Group Size
- Revenue size of ~ ₹8,000 Cr
- Manufacturing
- State-of-the-art 19 manufacturing facilities at strategic locations in India and 1 in Ethiopia
- Employment
- Workforce of 30,000+

Reach

- Wide reach in 600+ towns & cities in multiple businesses in India
- Global footprint in 95+ countries

# **Raymond Group led by**





Gautam Hari Singhania Chairman and Managing Director Raymond Ltd



Atul Singh
Executive Vice Chairman (Designate)
Ex – Coca Cola, Colgate - Palmolive



S L Pokharna
Director - Raymond Ltd



Rajeev Bakshi Non Executive Chairman Raymond Consumer Care Ltd Ex – Metro, Pepsi and Cadbury



Ravi Uppal
Non Executive Chairman
JK Files & Engineering Ltd & RPAL
Ex – L&T, JSW
Currently – CMD of Steel Infra Solutions P. Ltd.

## **Management Team**





Atul Singh
Executive Vice Chairman
(Designate)
Ex – Coca Cola, Colgate Palmolive



S L Pokharna Director - Raymond Ltd.



Amit Agarwal Group CFO Ex- JSW, Jet Airways, Essar Group



K A Narayan President – HR Ex- Wockhardt



Jatin Khanna
Head – Corporate
Development
Ex- Max Financial
Services



Sunil Kataria
CEO – Lifestyle
Ex- Godrej Consumer
Products



Balasubramanian V MD – JK Files & Engineering Ltd Ex- Eaton Industrial, Bosch Chassis



Hemant Lakhotia CEO – Tools & Hardware Ex- Schneider Electric, Crompton Greaves



Harmohan Sahni CEO – Realty Ex- ECL Finance Gcorp Developers



Arvind Mathur CEO - Denim Ex- Coats Plc



Sudhir Langer CEO - FMCG Ex- Tata Global Bev., Reckitt, Colgate

## **Commands Market Leadership across our Businesses**





~65% market share in worsted suiting



**Shirting** 

Largest Branded player in shirting fabrics



Amongst top 3 menswear players



Largest exporter of men's suits, jackets & Denim



#1 brand in steel files: >60% market share in India >50% market share in Africa

#1 in ring gears in domestic PV & CV auto markets



Leading Manufacturer of International Brands



Market leader in Aerosol in Fragrances

# **Manufacturing Excellence**

## **Fabric & Garmenting**







Manufacturing world's finest fabric 250s – worsted suiting

## Shirting



Manufacturing world's finest fabric

340s – cotton fabric 150 lea linen fabric

#### Denim



Manufacturer of high quality denim fabrics & garments to top Global & Indian brands

## Garmenting



End to end integrated garment manufacturer of high value menswear clothing

~120 mn meters of fabric & ~11 mn garmenting capacity p.a.

## Plants strategically located:

Cotton Rich Belts

Weaving clusters

Skilled workforce

## **Manufacturing Excellence - Engineering, FMCG & Real Estate**



## **Engineering**





# #2 Global supplier of Steel Files One of the leading global players in Ring Gears

- End to end manufacturing solutions provider for files & drills
- Sole manufacturer of Flex Plates in India

### **Aggregate Capacity:**

- Files 7.4 mn dozens
- Drills 15.6 mn units
- Ring Gears 8.2 mn units
- Flex plates 0.6 mn units
- Water pump 3.9 mn units

#### **FMCG**



Amongst the top player in India's Sexual wellness category

### **Aggregate Capacity:**

~400 mn pieces

#### **Real Estate**



- Fast paced construction activity
- Acceptance of design

### **Total Inventory:**

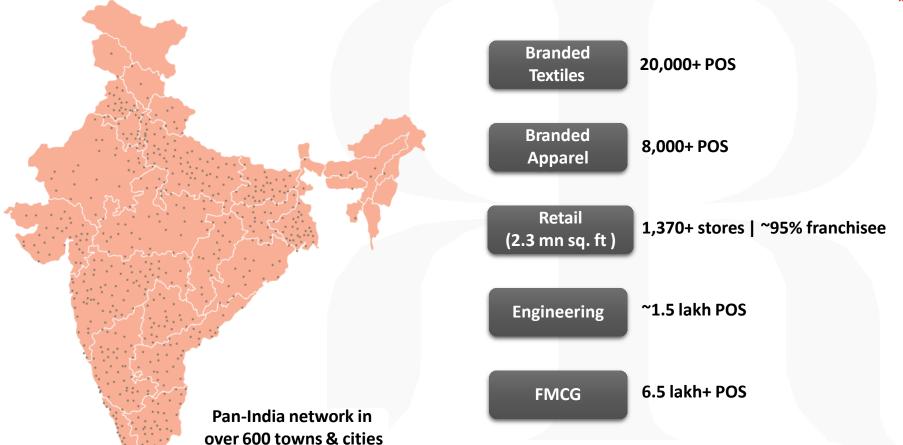
Ten X: 3,143 units
The Address by GS:

549 units

## **Domestic presence**

# One of the largest asset-light distribution network in multiple businesses





\* Legends represent indicative store locations; map not to scale

## **International Presence**

\* Legends represent indicative store locations; map not to scale

# Global Footprint in 95+ Countries through diversified businesses





# Our Brands - Home grown portfolio of renowned brands with high recall value



# Branded Textile





## **Branded Apparel**











## **FMCG**









## **Real Estate**





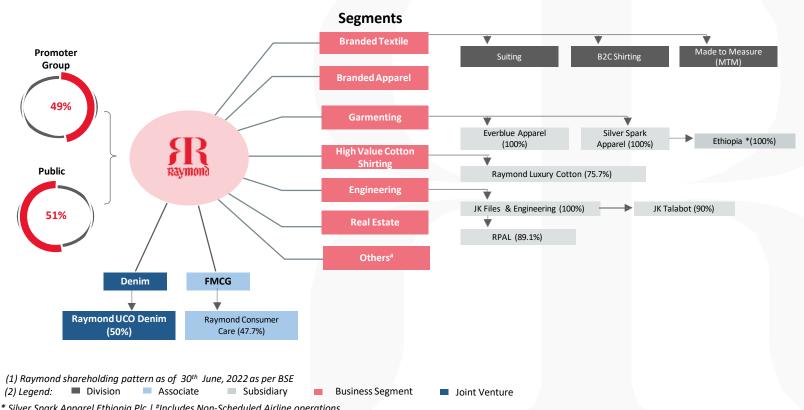
## **Engineering**



Presence in Africa & Asia through multiple sub- brands

## **Raymond Group at a Glance**





<sup>\*</sup> Silver Spark Apparel Ethiopia Plc | \*Includes Non-Scheduled Airline operations Note: The structure includes key companies & operating businesses only



# **Thank You**

www.raymond.ir